#### Arizona REALTORS® BUSINESS TECHNOLOGY & COMMUNICATIONS 2023 Business Plan

From:Business Technology and CommunicationsChair:Nicole CumbieStaff Liaison:Dan PembertonDate:June 2023

The following are programs, products, services, and activities (PPSAs) with Business Services and Technology oversight.

#### **CURRENT TOP PRIORITIES**

- Focus on promoting new member benefits and services.
- Identify products and services that will provide value to the Association.
- Continue to provide members with strong support and training of member benefits via our support channels.

### **RECOMMENDATIONS**

#### **GROUPS FORMED**

The Business Technology and Communications (BTC) committee will work on all Communications tasks and the Member Communications Committee will be used <u>only</u> for special projects that the BTC Committee wants the group to focus on (member surveys, event communications, social media ambassador program, etc.).

#### Aaronline.com website redesign Workgroup

This workgroup will be responsible for suggesting clean-up of outdated or irrelevant content on our website. The workgroup will also be responsible for suggesting new relevant content and webpage redesign suggestions. (Risk Management Pages are not considered for updates or changes at this time)

#### Social Media Messaging Workgroup

This workgroup will be responsible for brainstorming new relevant content to increase our social media clicks, likes, shares and subscribes (examples: Hot Real Estate topics, trends, tips and tricks, video ideas).

#### New Tech Workgroup

The New Tech workgroup will be responsible for investigating and presenting to the committee new trending technologies pertinent to the REALTOR® member.

## **BUSINESS SERVICES**

Arizona REALTORS<sup>®</sup> provides technology tools as a member benefit only if Arizona REALTORS<sup>®</sup> is in a unique position to provide the tool, or the tool create value statewide, or if the tool advances the real estate

industry and the Arizona REALTORS<sup>®</sup> vision. Arizona REALTORS<sup>®</sup> identifies and recruits REALTORS<sup>®</sup> who are technologically adept to enhance the goals of the committee. (Strategic Objectives 5.E)

Measurable Objectives	Status
Negotiate discounts for products and services that benefit	Ongoing- Latest entry to Tech Marketplace-
members and consistently market those offerings.	You Cellit
Market for member awareness and increased use	Ongoing – Voice Weekly
Pursue partnership and collaboration opportunities to the	
REALTORS <sup>®</sup> how to use business technologies through	
various platforms.	
Utilize member information via our membership	
database to identify REALTORS® with pertinent	
expertise. Creation and use of targeted committee	
application, nomination and referrals.	
Create pre-formatted graphics and content for local	Ongoing - Monthly
associations to populate their websites and distribute as	
needed through Photofy.	
Provide information and assistance to local associations	Ongoing, offsite training is scheduled as
and brokerages to promote REALTOR <sup>®</sup> technology	needed.
tools and provide training on their usage.	

#### Photofy, Breeze and The Tech Helpline®,

Arizona REALTORS<sup>®</sup> provides technology tools, as a member benefit only if: Arizona REALTORS<sup>®</sup> is in a unique position to provide the tool; the tool creates value statewide; or the tool advances the real estate industry and the Arizona REALTORS<sup>®</sup> vision. Arizona REALTORS<sup>®</sup> researches, vets and provides information on member or staff recommended products and services that increase efficiency, profitability and digital security of member business operations. Arizona REALTORS<sup>®</sup> negotiates discounts for products and services that benefit REALTOR® and market those offerings. (Strategic Objectives 5.B, 5.C)

Measurable Objectives	Status
Usage statistics are compiled and shared with the	Ongoing - Quarterly
Committee.	
Market for member awareness and increased use	Ongoing – The Voice
Research and inform REALTORS® on how to choose	
the right technologies for their business through multiple	Ongoing – The New Tech workgroup has
channels of communication with the Tech Workgroup	reviewed the Peardrop App. Spin Top Signs,
being tasked to investigate products and services and	You Cellit(Approved)
making recommendations.	
Maintain positive member responses.	Member responses are mostly positive

### <u>Forms</u>

Arizona REALTORS<sup>®</sup> controls and provides the delivery of Arizona REALTORS<sup>®</sup> forms as a member benefit through Transaction Desk/Authentisign and or forms licensee partners. Arizona REALTORS<sup>®</sup> negotiates discounts for products and services that benefit REALTOR® and market those offerings. (Strategic Objectives 5.A and 5.D)

Measurable Objectives	Status
Usage statistics are compiled and shared.	Ongoing - Quarterly
Conduct trainings on a monthly/bi-weekly basis	Ongoing – Training is conducted weekly Via
	Zoom
Pursue partnership and collaboration opportunities to	
teach REALTORS <sup>®</sup> how to use business technologies	
through various platforms.	
Maintain positive member responses	Member responses are mostly positive

### Arizona REALTORS® Single Sign-On

Arizona REALTORS<sup>®</sup> provides technology tools as a member benefit only if: Arizona REALTORS<sup>®</sup> is in a unique position to provide the tool; the tool creates value statewide; or the tool advances the real estate industry and the Arizona REALTORS<sup>®</sup> vision. Arizona REALTORS<sup>®</sup> researches, vets and provides information on recommended products and services that increase efficiency, profitability, and digital security of REALTOR<sup>®</sup> business operations. Arizona REALTORS<sup>®</sup> negotiates discounts for products and services that benefit REALTORS<sup>®</sup> and market those offerings. (Strategic Objectives 5.B, 5.C and 5.D)

Measurable Objectives	Status
Usage statistics are compiled and shared with BT&C	Ongoing - Quarterly
Committee.	
Conduct trainings on a weekly basis	Ongoing – Weekly Zoom Trainings
Research and inform REALTORS® on how to choose	Tech Marketplace - ongoing
the right technologies for their business through multiple	
channels of communication with the Tech Workgroup	
being tasked with investigating products and services and	
making recommendations.	
Maintain positive member responses	Member responses are mostly positive
Investigate strategies for member engagement via the	Ongoing – Pop-up messaging is used to alert
Single Sign-On platform using targeted pop-up messaging	system issues and to notify members of
based on criteria from the enhanced member profile data	Association Conferences, classes and events.
within RAMCO.	

## SOFTWARE DEVELOPMENT

Arizona REALTORS<sup>®</sup> will develop and monitor software that will help Arizona REALTORS<sup>®</sup> maintain data to better understand member needs, communicate more effectively with members and maximize adoption of Arizona REALTORS<sup>®</sup> programs and services. Identify products and services that will provide cost savings to the Association.

Measurable Objectives	Status
Develop and maintain data and access to data for Arizona REALTORS <sup>®</sup> purposes.	Arizona Housing Report - Ongoing

### Enhanced Member Profile

Arizona REALTORS<sup>®</sup> develops and maintains data, member profile, to better understand member needs, engage more effectively with members and maximize adoption of Arizona REALTORS<sup>®</sup> programs and services (SP: 5.D).

Measurable Objectives	Status
Provide data analytics of AAROnline.com members	
logged-in.	
Develop "Enhanced Member Profile" through RAMCO	Ongoing – Member information is gathered
AMS.	through our member Database
Maintain RAMCO as the data warehouse for the	Ongoing – Member information is gathered
Enhanced Member Profile	through our member Database

# IT RESOURCES AND SECURITY MANAGEMENT

Arizona REALTORS<sup>®</sup> will develop and monitor software that will help members' access to Arizona REALTORS<sup>®</sup> forms as a member benefit (SP: 5.A) and maintain data to better understand member needs, engage more effectively with members and maximize adoption of Arizona REALTORS<sup>®</sup> programs and services (SP: 5.E).

Measurable Objectives	Status
	Ongoing – Meeting Objectives
excluding planned maintenance periods	
Security exploits conducted against Arizona	Ongoing – Meeting Objectives
REALTORS <sup>®</sup> receive urgent attention and appropriate	
measure taken to prevent reoccurrence	
	Ongoing – Cloud based systems – Meeting
immediate phone and email recovery	Objectives

#### Phone Phone

Arizona REALTORS<sup>®</sup> Information Technology resources will ensure that phone communications are secure and reliable, allowing Arizona REALTORS<sup>®</sup> to engage more effectively with members (SP: 5.E). Nextiva is our new phone web-based phone service provider effective 12/2020.

Measurable Objectives	Status
Maintain a secure and reliable phone system	Meeting Objectives
Troubleshoot problems in a quick and efficient manner.	Meeting Objectives

#### <u>Network</u>

Arizona REALTORS<sup>®</sup> Information Technology resources will ensure that the network infrastructure is secure and reliable, allowing Arizona REALTORS<sup>®</sup> to engage more effectively with members and each other (SP: 5.E).

Measurable Objectives	Status
Establish disaster recovery infrastructure to maintain phone system in event of local physical failure	Ongoing – Meeting Objectives – Nextiva Phone systems.
Maintain the network to ensure it remains secure and reliable	Ongoing – Meeting Objectives

## **BUSINESS SERVICES AND TECHNOLOGY SUPPORT**

Arizona REALTORS® Business Services and Technology area will provide top notch technical and customer support to its members.

Measurable Objectives	Status
Staff and committee leadership review use of resources	Ongoing
via quarterly financials - Statistics	
Support and enhance customer service platforms (such as	Ongoing
ZenDesk) to identify and track technology issues. Gather	
demographics and make the information and data	
available to local REALTOR® Associations when	
appropriate.	
At year-end, income and expense for this committee's	
overall budget are within 10%	

## 2023 COMMUNICATIONS: REALTOR ENGAGEMENT AND CONSUMER OUTREACH BUSINESS PLAN

## Christina Smalls, Staff Liaison

The Arizona REALTORS<sup>®</sup> communicates using methods that inform, connect, and engage REALTORS<sup>®</sup>, local REALTOR<sup>®</sup> associations, and consumers.

Measurable Objectives	Status
Disseminate pertinent, relevant, and timely industry and association information through social media, aaronline.com, videos, and newsletters.	On-going
Engage with REALTORS <sup>®</sup> and local associations to identify needs, provide communication services, and	On-going
inform on issue resolution techniques.	

Review, best practices in search functionality, website navigation, and user interface; and integrates these practices into the Arizona REALTORS <sup>®</sup> website.	On-going
Organize information on the website for easy search and access by members.	On-going

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Conduct research on the preferred communications	
methods of our REALTOR® members and communicate	
with our members through those methods.	
Engage in at least four consumer outreach activities each	
year and promote community involvement activities of	
members.	
Promote REALTOR <sup>®</sup> volunteerism and community	
involvement.	
Promote advocacy efforts with a focus on consumer	
outreach and education to the public and REALTOR <sup>®</sup>	
members.	
Identify community outreach efforts conducted by	
REALTORS <sup>®</sup> and recognize them through an annual	
award.	
Promote the value of using REALTORS <sup>®</sup> .	On-going
romote the value of using remain one .	
	Ad placed in Arizona Diamondbacks
	vearbook.
Communicate the value and successes of REALTOR <sup>®</sup>	_12 media placements since December 1,
associations throughout the state by placing at least ten	2022.
mentions in print or broadcast media in 2023.	2022.
	On anima
Use social media to deliver timely and relevant content to	On-going
member associations to help foster discussion; and is	
managed and monitored to ensure a steady rise in	Social Media Statistics as of March 28, 2023:
engagement	Facebook – 18,067 followers
	Instagram – 2,957 followers
	LinkedIn – 5,539 followers
	Twitter – 11,919 followers
	YouTube – 1,902 subscribers
Communicate the association's initiatives and work in	On-going
progress to members.	
Communication statistics are compiled and shared	On-going
monthly.	
Print and digital collateral adheres to the Arizona	On-going
REALTORS <sup>®</sup> brand and is member centric and speaks to	
Arizona REALTORS <sup>®</sup> value proposition.	
Engage in regular outreach to members to elicit	
discussions by posing questions on social media and in	
The Voice.	
Meet or exceed real estate industry email open and click-	On-going
through rates with The Voice.	
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Conduct member and consumer research as needed to	
provide information to decision makers by fielding at least	
two email surveys.	

# 2023 EQUITY, DIVERSITY, AND INCLUSION BUSINESS PLAN

# Torey Gannon, Committee Chair

## Christina Smalls, Staff Liaison

The Arizona REALTORS<sup>®</sup> commits to building stronger, inclusive, and diverse association leadership and membership to better represent the communities served and ensure a superior consumer experience by building dynamic, inclusive, and safe communities.

Measurable Objectives	Status
Increase the diversity of REALTOR <sup>®</sup> members and	
REALTOR <sup>®</sup> leadership to better represent the	
communities in which they serve.	
Maintain a DEI Ambassador group – welcome members	Ambassadors at the Spring Conference –
to events and help share our messaging on social media.	March 2023.
Create a Leadership Mentor Program – identify and	
mentor upcoming diverse leaders.	
Create graphics showcasing various leaders.	On-going
Provide REALTORS <sup>®</sup> with opportunities for open	
dialogue about equity, diversity, and inclusion.	
Host sessions and create videos with scenarios on	
empowering action when faced with discrimination.	
Create videos to educate and re-educate about the	
importance of inclusivity and Article 10 changes.	
Create videos on pronoun usage and how to get	
comfortable discussing this topic with consumers.	
Promote REALTORS' <sup>®</sup> understanding and perception of	
diversity to create a more respectful and inclusive	
industry and consumer experience.	
Emphasize and educate both REALTORS <sup>®</sup> and the	
public about the document recorded by ADRE with	
every County Recorder's Office in Arizona disclaiming	
the validity and enforceability of discriminatory	
restrictions and covenants.	
Create opportunities for REALTOR <sup>®</sup> outreach to diverse	Partnering with Chase Bank on home buyer
communities to provide those communities with	education sessions.
information about the real estate industry and profession.	
Record videos about empowering consumers to become	
homeowners.	
Promote, via a 2-year plan in underserved communities,	Partnering with Chase Bank on home buyer
the importance of home ownership, convey the message	education sessions.
that the association is their ally in getting them to their	
goal of home ownership.	
Investigate the feasibility of providing scholarships for	Flyer created and being sent to Arizona
pre-licensing and academic programs for diverse	School Board for distribution to schools.
individuals with an interest in becoming a REALTOR®	Scholarship webpage is "live."
and implement if feasible.	

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Research conducting outreach presentations to high	PowerPoint presentation drafted and in the
schools, career fairs, and in underserved communities in	editing phase – 03/28/2023.
collaboration with YPN agents.	
Create a resource on the Arizona REALTORS <sup>®</sup> website	
with presentation materials for REALTOR <sup>®</sup> members to	
utilize when engaging in outreach activities.	
Develop communications that promote real estate as an	
inclusive profession.	
Promote real estate as a first-time profession to	PowerPoint presentation drafted and in the
individuals in high schools, colleges, and universities.	editing phase – 03/28/2023.
Maintain the "DEI in A Box" resource for	On-going
Association/Board trainings.	
Maintain a DEI social media Calendar (pride month,	On-going
women's history month, etc.).	
Support and promote fair housing.	On-going
Continue working with NAR on its "Tester Program" for	On-going
brokers to identify fair housing violations.	
Request that the Risk Management Committee consider	NEW Fair Housing Advisory was approved
drafting a Fair Housing Disclosure either as a separate	by the Risk Management Committee on
document or to be included in an existing residential	January 5, 2023.
resale form.	J J J
	The Advisory is available on the
	association's website and forms platforms.
Create Fair Housing "Marketing in a Box."	Webpage drafted and is in final review.