PROFESSIONAL & BUSINESS DEVELOPMENT COMMITTEE REPORT 2016

FROM: Professional & Business Development Primary Committee (PBD)

Chair: Christopher Paris Vice Chair: Pamela Frestedt

Staff Liaison: Barb Freestone

DATE: December 7, 2016

REALTOR®... the best prepared real estate practitioner with the highest standards.

The following are programs, products, services and activities (PPSA's) with Professional & Business Development oversight.

CURRENT TOP PRIORITIES

- Spring Convention Planning
- February 4 TRID: What We Now Know seminar planning
- Education Calendar finalize

RECOMMENDATIONS

• None at this time

GROUPS FORMED

- GRI Oversight Workgroup Chair Vicki Lind
- Spring Convention Planning Workgroup Gary Nelson
- Broker University Workgroup –
- Property Management Certification Sue Flucke
- AAR Learning Environment Evan Fuchs

Program, Product, Service or Activity (PPSA): ARIZONA ASSOCIATION OF REALTORS® 2016 Professional & Business Development Business Plan

Program, Product, Service or Activity (PPSA):

Support & Resources

Brief description of how the PPSA contributes to achieving AAR's vision:

This is a support budget for services and resources that contribute to the development, administration and offering of AAR's educational programs and products that provide high-level skill based and risk management programs that focus on member competencies (A-1) and that set the standard in quality and meaningful education that positions the REALTOR member to succeed (5A) and build a culture that emphasizes the benefits and value of lifelong learning (A-1).

Measurable objectives:

Measurable objectives	Status
Resources and tools are available to develop, offer,	
or market programs and products within the PBD	
business plan.	
A customized in-house online registration system is	Ongoing
available and maintained	
Appropriate groups are updated throughout the year.	
A broad spectrum of delivery systems are available	
and are utilized to deliver education to the members.	
Staff continually develops the needed knowledge and	
skills to develop educational programs/products that	
are responsive to member needs and changes in the	
industry and technology tools	
Monitor and evaluate emerging trends in education	
industry and NAR educational activities.	
Promotional materials are produced and distributed to	On-going. NAR's new GRI promotional
promote and create awareness of education	design to be incorporated into AAR's
programs and classes.	GRI materials
AAR has a presence at local association and firm	AAR table at December Coldwell
events to promote AAR's educational programs and	Banker quarterly event
resources	
AAR works through appropriate committees to	
influence ADRE to permit C/E Credit for business-skill	
related topics (5.A2)	
Platform is available for members to write reviews for	Ongoing (Reteach.us)
classes and instructors.	
A marketing campaign is developed and	
implemented to begin to build a culture that	
emphasizes the benefits and value of lifelong	
learning and connect the value of education to	
business success. (A3)	

Program, Product, Service or Activity (PPSA):

Broker University

This plan provides for the development and/or delivery of education programs/resources designed specifically for brokers and managers on how to efficiently and effectively run a brokerage firm (A-5), stay information of emerging trends and regulations and create a sense of being a trusted course of educational resources and opportunities for their agents.

Measurable objectives:

Measurable objectives	Status
Programs and services are developed and/or offered to	
brokers/owners which focus on operating a successful	
brokerage and/or managing risk.	
Partnership opportunities are continually explored and	
evaluated that bring quality programs to our brokers	
when partnering is more advantageous than	
developing.	
Promotional materials are produced and distributed	
keeping brokers informed of AAR's programs,	
products and resources and their benefit	
Feedback (content and instructor) is evaluated after	
each program/class	
Brokers have access to broker-specific information,	
including a welcome new broker kit	
Research the feasibility of developing a self-evaluation	
tool for brokers (A-6)	
Demographics of Arizona brokers is evaluated and	
used to determine needs assessments for education	
content	

Program, Product, Service or Activity (PPSA):

rCRMS (Certified Risk Management Specialist)

Brief description of how the PPSA contributes to achieving AAR's vision:

This plan provides for an education certification program that is designed to enhance member's knowledge to manage and minimize member's liability. The rCRMS program is the only state-specific risk management program available to AAR members.

Measurable objectives	Status
A program (rCRMS) that focuses on state specific	
issues is offered and available to members throughout	
the state	
A cadre of qualified instructors is available to deliver	
the rCRMS courses is maintained and monitored.	
Promotional materials are produced and distributed	
with messages that focus on the value of the rCRMS	
program through key value & benefit messages	
Multiple channels are utilized to create member	
awareness of program and courses utilizing email,	
social media, videos and print collateral	
Newly certified members are recognized through	
appropriate AAR vehicles.	
Options to create online versions of the rCRMS	
program are explored and developed, if feasible	

Education Outreach

This program involves delivering education to members that focus on member competencies led by instructors who are practitioners in the topics they teach and that have exceptional instructional delivery skills (5.A.1) through the use of live classroom and remote delivery methods and providing partnership opportunities (5.E) to local associations, brokerages and allied industries and assistance to local association education staff/volunteers.

Measurable objectives:

Measurable objectives	Status
AAR delivers high-level, skill-based programs and workshops led by instructors who are practitioners in the topics they teach and meet established criteria.	On-going
Partnership opportunities with local associations, the brokerage communities and allied industries are available	Education Outreach program which includes remote delivery c/e courses as well as remote and live REBAC and CRPM classes
A live remote broadcast system is utilized to deliver certification/designation and c/e classes to members in partnership with local associations	On-going
Low cost quality education is available to members (A-8)	
A forum for local education staff and ADRE (updates and Q&A on school process, policies, guidelines) is provided.	
Methods are employed to create awareness of educational opportunities-that include, web calendar, email, social media, videos and print collateral	Ongoing
Technology tools are utilized to deliver nuggets of information to members	
Resources are available to local education staff and volunteers charged with overseeing or developing their education endeavors.	
Student feedback for content and instructor performance is monitored after every class.	
A conference featuring local and national speakers addressing where the real estate industry is now and where it is headed is available to members.	
Identify course curriculum that should be enhanced by incorporating (or increasing) workshop-style activities into the content. (A-7)	

Program, Product, Service or Activity (PPSA):

Education Development

This plan provides for the development of education programs that focus on member competencies and address current issues and trends that position the REALTOR member to succeed (5.A). This plan also sets the foundation that raises the bar in the effectiveness of online education in both content and delivery through development and/or partner with online course providers. (5.D)

Measurable objectives:

Measurable objectives	Status
An effective and efficient learning management	
system is utilized to develop and host AAR's online	
education.	
Online educational classes utilizing technology(ies)	
that raise the bar in the effectiveness of online	
education in both content and delivery are offered	
and/or available to members	
A series of Course-in-a-Box are developed that can be	
used by Arizona instructors who meet criteria and	
training	
Resources and training are available to ensure best	
practices are utilized in curriculum development	
A library of AAR c/e courses is developed and	
maintained that address the needs of members.	
Development of digital subject-related tool-boxes (A-	
4)	
Members are aware of resources and tools to assist	
them in assessing their own skills and knowledge	

Program, Product, Service or Activity (PPSA):

Instructor Development

This plan provides resources and tools to develop instructors with exceptional skills (5.A.3) which is a critical component in raising the standard in real estate education.

Measurable objectives	Status
Instructors and education volunteers are aware of	
AAR criteria and encouraged to support and adopt	
the criteria within their education efforts.	
Opportunities are available or provided to assist	
instructors in honing their skills	
Resources and guidance provides to new	
instructors coming into AAR cadre	
Research the feasibility of recognizing instructors	
who excel	
Emerging trends in instructor skills and tools are	
monitored, shared and incorporated in the delivery	
of AAR's programs.	

Industry Partners Conference

This plan affords AAR an opportunity to partner with the Arizona Mortgage Bankers Association and Arizona State Escrow Association to offer a one day program bringing REALTORS, lenders and escrow reps together to learn from each other.

Measurable objectives:

Measurable objectives	Status
An educational program, through partnership program with AMLA and ASEA, is offered to help members understand each others role in the real estate transaction.	
The Industry Partners Conference is evaluated annually to ensure it meets the needs of our members.	

Program, Product, Service or Activity (PPSA):

Leadership Training & Development

This plan delivers a leadership training program to deliver new leaders (5.C) and a conference for on-going development of future local and state association leaders (5.C.1)

Measurable objectives	Status
An annual conference is offered to prepare	
incoming leadership to fulfill their roles, celebrate	
the accomplishments of outgoing AAR president,	
install incoming leadership and network with peers	
Feedback is solicited from incoming leadership to	
identify needs and evaluation of conference and	
training opportunities	
Members are aware of opportunities to serve in	
leadership and committees within AAR.	
Resources are compiled and available to to assist	
or develop future leaders.	

AAR delivers a leadership training program for ongoing development of future leadership.	Session 2 in process. Session 3 will begin October 2016

MRES Society

This plan provides a recognition and marketing vehicle for members to assist in positioning themselves as trusted, knowledgeable and skilled professionals.

Measurable objectives:

Measurable objectives	Status
A program is available and used to recognize	
members lifelong learning commitment through their	
educational accomplishments	
Develop a "career path guide" incorporating	
REALTOR family education programs/resources to	
assist new members or members looking to take their	
career to the next level	
Multiple channels are utilized to create member	
awareness of the program utilizing email, social	
media, videos and print collateral	
MRE Society member feedback is solicited and	
reviewed annually.	
Re-energize the Smart Start video series to include	
topics from the Pathways to Professionalism and NAR	
Commitment to Excellence	
Study the feasibility of developing a rewards program	
recognizing members who embrace lifelong learning	
and shift their paradigm.	

Program, Product, Service or Activity (PPSA):

Property Management Certification

This plan provides for an education certification program that is designed to enhance member's skills and knowledge tin the property management field. The CRPM program is the only state-specific residential property management program available to AAR members.

Measurable objectives	Status

An education program is offered and available to	On-going. Development will begin
members throughout the state through remote delivery	shortly on Property Management Broker
and partnership.	Manager Clinics
A cadre of qualified instructors to deliver the courses	On-going
is maintained and monitored.	
Multiple channels are utilized to create member	
awareness of program and courses utilzing email,	
social media, videos and print collateral	
Newly certified members are recognized through	
appropriate AAR vehicles.	
Technology tools are utilized to deliver information to	
members	

REALTOR Institute: GRI Designation

This plan provides for a comprehensive training program for the member at large delivering specific howto and best practices training in all aspects of residential real estate in the current marketplace. Additionally, this plan provides the administrative resources to ensure that the GRI Designation offers unsurpassed post licensing curriculum.

Measurable objectives	Status
The GRI program is available to members throughout	On-going
the state.	
Partnership opportunities are available to local	
associations and firms who wish to deliver the GRI	
courses to their members.	
Members are aware of the GRI program through	
marketing efforts that include email, social media,	
videos and printed collateral	
Dedicated website maintained and utilized	
The program is evaluated annually for effectiveness,	
structure and format to ensure it offers unsurpassed	
curriculum and meets the needs of our members and	
is responsive to the changing industry.	
Student feedback is favorable regarding quality and	
relevance	
A cadre of qualified instructors who meet the	
established GRI instructor criteria and AAR Instructor	
certification standards are maintained and monitored.	
Marketing collateral focuses on benefits to building a	
successful career and includes video and	
commercials	
Brokers are informed of the value of the program	
brings to their agents' business success	
Resources are available to provider-partners to help	
deliver and promote the courses.	

New designees are recognized and provided	
resources to help them promote their	
accomplishment.	
Proactive efforts are made to develop additional	
online courses to earn the GRI designation.	
A financial scholarship program is available to	
members and evaluated annually	
National trends in the GRI programs are monitored to	
keep AAR's GRI program growing and evolving.	
Student demographics are identified, compiled and	
continually evaluated	
Submit GRI program for NAR accreditation by	
December 2016	

Spring Conference

This plan provides for a one and one-half day conference followed by Regional Caucuses and Board of Directors Meeting. Conference format varies from year to year, but generally consists of sessions featuring industry topics/updates.

Measurable objectives	Status
A statewide conference is offered that addresses the trends and challenges of the current market and provides information on best practices to help members learn how to adapt and succeed as well as networking opportunities and information exchange	
Cutting-edge and emerging technologies are incorporated into the program and marketing efforts where possible.	
Multiple channels are utilized to create member awareness of program and courses utilzing email, social media, videos and print collateral	
Positive feedback is received.	
Continually explore and evaluate areas/locations for future spring conventions	